

## <u>David Clements:</u> Director and Principal Consultant of P3 Outcomes



P3 Outcomes is a small business providing specialised advice and services that enables clients to enhance their provision of quality and value for money services to customers and communities by aligning strategy and operational activities with desired business outcomes.

Since founding his own company in 2014, David has been assisting primarily government clients to improve their contract management, reduce their exposure to contract risks and to optimise their contract, business operations and strategy performance.

David previously worked in the Victorian Government water sector for over 30 years, including 20 years driving improvements in community water and sewerage services from various positions of management covering asset management, planning and design, project and program delivery, strategy and policy, corporate planning and 15 years managing the procurement and operational periods of numerous long term PPP infrastructure projects.

David has particular experience in making PPP projects and outcome focused contracts work including creating the right motivators to drive business and contract performance and optimising risk allocations to deliver efficiency and value for money services, whilst maintaining a strong operational and contract management focus throughout both the transaction process and the service delivery period.